CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

# ANNEXURE 27

# CAPE TOWN INTERNATIONAL CONVENTION CENTRE (CTICC) (MUNICIPAL ENTITY)

# SCHEDULE D (ANNUAL BUDGET AND SUPPORTING TABLES)

# 2026/27 BUDGET (JUNE 2026)

# 2026/27

CTICC

# Cape Town International Convention Centre Company (RF) SOC Ltd

## SCHEDULE D – ANNUAL BUDGETS AND SUPPORTING DOCUMENTATION

CTICC

## Contents

# PART ONE – ANNUAL BUDGET

## 1. Chairpersons report and resolutions

Please see separate report.

## 2. Executive summary

Management has prepared the budget considering various forecast events and activities that are likely to occur before and during the budget period. Accordingly, the budget has been prepared on a going-concern basis, which is consistent with that followed in previous years. The number of events hosted are forecast to increase marginally, other than an expected decline in international events due to the G20 events previously hosted being once-off. As the peal period occupancy levels have increased over the last few years the revenue growth is likely to be driven more through inflationary factors and upselling to clients. Costs are likely to increase above inflation, and consequently the CTICC's rate charged to clients will be limited due to their price sensitivities and competition. Management will continue to source goods and services as efficiently as possible during the tender process, to limit the dilution to the bottom line.

The company will continue to fund its capital investment programme using its own cash resources, without requiring any external funding, thereby remaining self-sufficient, and operating as a going concern for the foreseeable future.

The key assumptions made in preparing the budget include the following:

a. Events contracted and, on the books, as of January 2026, as well as a "blue-sky" component for the budget period.

b. Costs increasing above inflation, competition for smaller events, venue occupancy and increased administered pricing.

c. Increase in maintenance costs of ageing assets, particularly in CTICC 1. Maintenance and replacement program of all equipment and infrastructure allowing the company to sweat (increase the economic useful life) existing assets to retain vital cash resources.

d. The filling of critical vacancies to deliver the five-star service to the clients and guests.

e. Budgeting for salary increments, bonuses and leave pay provisions, considering a vacancy factor for the year.

f. Increase in bursaries for staff and unemployed learners and to continue with the learnership programme.

g. The decrease in the prime interest rate, which consequently impacts the interest earned on investments. This is estimated to be reduced by between 50 and 100 basis points during the financial year.

h. Travel and accommodation costs are budgeted to events and industry-related shows during the period with costs increases expected.

## 3. Annual budget tables

The basis of measurement and accounting policies in preparation of the budget has been consistent with prior years. *Refer 4. Overview of budget-related policies*.

# PART TWO – SUPPORTING DOCUMENTATION

## 1. Overview of budget process

The 2026/27 budget process followed a similar approach to that used in previous years. The budget considers the current market conditions, inflation, historical trend analysis and the proposed city budget guidelines. Zero-based budgeting was used, where all expenses were justified and analysed for the centre's needs and cost.

## 2. Strategic alignment with the City of Cape Town's Integrated Development Plan (IDP)

The CTICC is committed to ensuring its activities align with and support the City of Cape Town's Integrated Development Plan (IDP). The CTICC's business plan is geared towards developing the sectors identified by the City of Cape Town and the Western Cape Government as strategic areas for job creation and economic growth.

Annexure A illustrates the alignment between the CTICC and the City of Cape Town. The CTICC's business strategy is geared towards driving the knowledge economy and contributing to growth in the key economic sectors identified by both the City of Cape Town and the Western Cape Government as strategic areas for job creation and economic growth. The economic sectors identified include:

- Oil and Gas
- Tourism
- Agro-processing
- Business Process Outsourcing
- Renewables
- Film
- Electricity
- Water
- ICT
- Logistics
- Financial Services
- Education
- Health
- Marine

The City of Cape Town's IDP focus areas compared to the CTICC's Business Objectives has been attached as Annexure A.

## 3. Key performance indicators 2026/27

As a results-driven organisation, significant emphasis is placed on attainment of targets, firstly at an organisational level, and then cascading down to departmental and finally to individual performance assessments. The system of performance management is integral to achieving the financial and non-financial targets. The CTICC's performance is measured by the City of Cape Town against a set of Key Performance Indicators (KPIs). These are reviewed annually. The KPIs, as referred to in Annexure B, have two specific financial areas, namely, operating profit and capital projects.

These are key performance indicators which measure the financial performance of the CTICC.

## 4. Overview of budget related policies

The budget policies effective at the time of the budget preparation are as follows:

- 4.1 Annual Leave Policy
- 4.2 Asset Management Policy
- 4.3 Business Travel and Subsistence Policy
- 4.4 Cancellation Terms and Conditions Policy
- 4.5 Cost Containment Policy
- 4.6 Credit Control and Debt Collection Policy
- 4.7 Non-executive Directors and Independent Audit Committee Members' Remuneration Policy
- 4.8 Optimal Yielding Policy
- 4.9 Entertainment Policy
- 4.10 Fraud Policy
- 4.11 Investment Policy
- 4.12 Mobile Device Policy
- 4.13 Overtime Policy
- 4.14 Petty Cash Policy
- 4.15 Procedures for Acceptance and Receipt of Gifts Policy
- 4.16 Remuneration, Reward and Recognition Policy
- 4.17 Uniform Policy

These policies are available for inspection upon request.

## 5. Overview of budget assumptions

### Revenue

The budget prepared for the year based on the above assumptions into account reflects that the company will achieve Revenue of R472.5 million, excluding interest income, which is 5.8% above the approved 2025/26 adjustment budget.

Venue rental of R219.8 million is projected, which is 6.7% above the prior year. The revenue will be achieved through the hosting of 390 events during the year, including 38 international events.

Operational revenue, which includes Food and beverage, of R225.7 million is expected from the events hosted, revenue generated by the coffee shops, restaurants and through the services provided at the Artscape Theatre and is projected to increase by 5.0% over the prior year.

Parking revenue, classified as Sale of goods and rendering of services, of R27.0 million is budgeted for, which is an increase of 3.7% over last year.

**Expenditure**

Total expenditure, including depreciation, amortisation and impairment, are budgeted at R410.9 million, an increase of 3.7% on the prior year, due to the increase in costs that are higher than inflation in many instances, such as the payroll, operational, utilities and building costs. The following has been considered when budgeting the expenditure:

a. Increase in food and beverage revenues leading to higher input costs.
b. Budgeting payroll costs in line with the hospitality industry' survey results, with a salary increment included from July 2026 and the bonus provision per the company's policies and takes into effect the filling of critical vacancies.
c. Training and related expenses for new recruits and upskilling existing staff.
d. Building and maintenance costs are increasing as the facilities are maintained to a five-star grading status.
e. Utility costs increase due to usage and above inflationary tariff increases projected.
f. Higher marketing costs required for the CTICC to remain top of mind and relevant in a very competitive industry.
g. Attendance of various industry and trade events attended locally and internationally is resulting in the Travel costs increasing, however the costs per traveler are much higher than previous years.

A brief explanation for the increases in the expense categories are as follows:

- Employee costs are expected to increase by 6.0%, due to the budget reflecting the costs for the full year for all posts on the organogram, a cost-of-living increment from 1 July 2026, provisions for the company and individual performance bonus, study assistance and training costs. A vacancy rate has been included in the budget as it is not expected that all posts will be filled for the entire year.
- Remuneration of board members increases by 24.7% as the City of Cape Town has filled its 2 vacancies and the WCPG is expected to fill its vacant position.
- Inventory consumed increases by 5.3% which is directly related to the increase in food

and beverage revenue as this is the input costs.

- Depreciation, amortisation and impairment is budgeted to decrease by 14.0% based on the impairment reversal on the cash generating unit of R21.2 million.
- Contracted services, expected to increase by 4.5% due to the higher inflation-related costs as well as the increase is usage due to higher events to be hosted and higher tender pricing effective during the year. The significant costs included in this category are contract labour, repairs and maintenance, cleaning and security costs.
- Operational costs are expected to be R102.7 million, an increase of 5.2% due to higher electricity, rates, water, marketing, office and IT related costs.

The budgeted surplus for the year is expected to be R81.0 million and increase of 11.6% over last year.

## 6. Overview of budget funding

The CTICC is a cash generating entity and based on the forward book, the entity's operational and capital expenditure will be self-funded through cash generated from operational activity and reserves.

## 7. Expenditure on allocations and grant programs

The CTICC is not the beneficiary of allocations and grants, and all operational and capital expenditure are funded through cash generated and reserves.

## 8. Board member allowances and employee benefits

The Board of Directors and Audit Committee members do not receive any allowances and are only paid fees for their attendance of board and committee meetings. The fees are determined by the City in terms of national guidelines issued by National Treasury. The fees breakdown for the budget year is as follows:

| Detail | Members | Chairperson |
|---|---|---|
| Board and Committee meetings<br><br>Committees include:<br>Audit Committee<br>Nominations and Governance Committee<br>Finance and Information Technology Committee<br>Social and Ethics Committee<br>Human Capital Committee<br>Ad Hoc Meetings | **R 988 014** | **R 105 294** |

The following table represents the personnel employed by the CTICC.

| Detail | Count | R'000 |
|---|---|---|
| Board members | 10 | 1 093 |
| Senior managers (Incl. CEO) | 5 | 14 640 |
| Other managers | 26 | 27 279 |
| Other staff members | 235 | 77 017 |
| **Total personnel** | **276** | **120 030** |

## 9. Monthly targets for revenue, expenditure and cash flow

**REFER ANNEXURE C**

## 10. Contracts having future budgetary implications

The contracts with suppliers have been included in the normal operational expenditure budget.

## 11. Capital expenditure details

**REFER ANNEXURE C**

## 12. Legislation compliance status

The legislative checklist is done on an annual basis and there are no areas of non- compliance.

## 13. Other supporting documents

None.

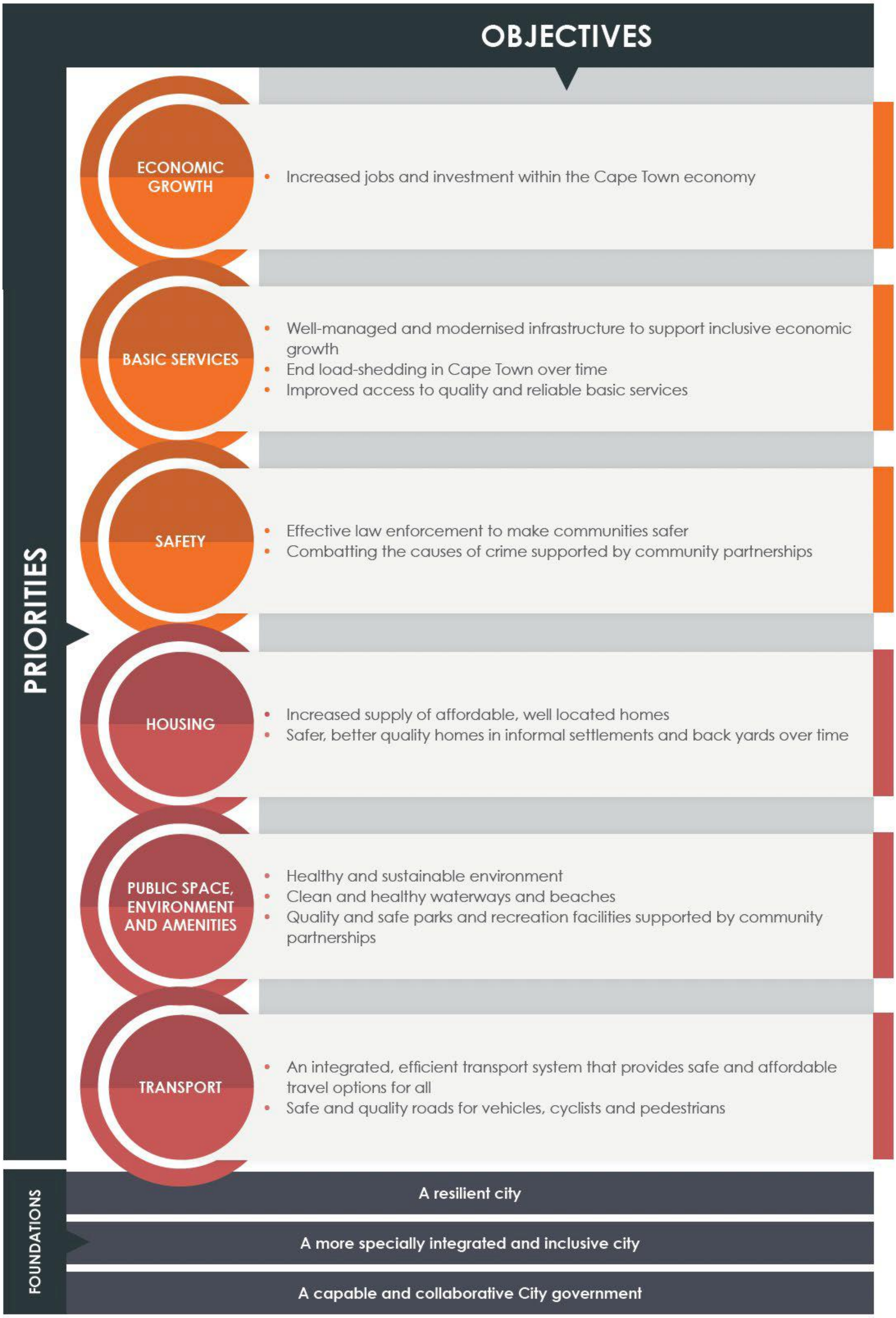
## 14. Chief Executive Officers quality certification

**REFER ANNEXURE D**

## ANNEXURE A

CTICC

## The City of Cape Town's Integrated Development Plan




***Source: City of Cape Town, 2022***

CTICC

## ANNEXURE A (conti.)

## The Alignment of the CTICC's Business Objectives and the City of Cape Town's Integrated Development Plan Priorities

| City of Cape Town<br>2022 – 2027 IDP Priorities | CTICC Business Objectives (2022 – 2027) |
|---|---|
| **Inclusive economic growth** | The CTICC aims to:<br>o Maximise economic impact and job creation through business events<br>o Diversify the business to incorporate other revenue models<br>o Maintain good corporate governance<br>o Maintain good customer service<br>o Continue human capital development of workforce<br>o Good corporate citizenry |
| **Public space, environment and amenities** | The CTICC aims to:<br>o Maintain the accredited quality of our infrastructure<br>o Limit the business' operations impact on the environment<br>o Improve our health and hygiene protocols and standards to reduce exposure to communicable diseases |
| **Safety** | The CTICC aims to:<br>o Create a safe environment around the CTICC precinct<br>o Create a safe working environment for our staff |

## ANNEXURE B

# Key Performance Indicators

| # | Category | IDP Priority | Objective | Programme | Indicator | Indicator Definition | TARGET 2025/2026 | TARGET 2026/2027 | TARGET 2027/2028 | TARGET 2028/2029 |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | International events | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | International events hosted (number) | The indicator measures the total number of international events hosted at the CTICC. International events are defined as an event where the majority of the delegates are from outside of South Africa. The minimum number of delegates attending should be no less than 40 and the duration should be at least two days (one night) within the city. | 41 | 38 | 40 | 40 |
| | Venue occupancy level | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | Average occupancy level (%) | The indicator measures the average occupancy level of events hosted in the halls and meeting rooms at the CTICC over the period. | 41% | 42% | 43% | 43% |
| 2 | Human Capital Development | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | Annual total salary cost spent on training of permanent and temporary staff (%) | The indicator measures the percentage annual total salary cost spent on the training of permanent and temporary staff | 6% | 6% | 6% | 6% |
| 3 | Customer Centricity and Service Excellence | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | Minimum aggregate score for all CTICC internal departments and external suppliers (%) | Customer centricity and service excellence are measured independently on the level of service offered by the CTICC to our external clients and recorded as a percentage. | 80% | 80% | 80% | 80% |
| 4 | Supply Chain Procurement from B-BBEE Suppliers | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | B-BBEE spend (%) | The indicator measures the percentage of expenditure with B-BBEE suppliers measured in terms of the B-BBEE Act. B-BBEE suppliers are defined as those suppliers that have a valid B-BBEE rating certificate or an affidavit in the case of EME and QSE suppliers. | 80% | 80% | 80% | 80% |
| 5 | Tertiary Student Programme: Contribution to Youth Employment and Skills Development [3] | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | Tertiary students employed (Number) | The indicator measures the number of students employed at the CTICC in the FY [3] | 40 | 35 | 35 | 35 |

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| # | Category | IDP Priority | Objective | Programme | Indicator | Indicator Definition | TARGET 2025/2026 | TARGET 2026/2027 | TARGET 2027/2028 | TARGET 2028/2029 |
|---|---|---|---|---|---|---|---|---|---|---|
| **6** | Graduate Programme: Contribution to Youth Employment and Skills Development | Inclusive Economic Growth | 1. Increased jobs and investment within the Cape Town economy | 1.3 Inclusive economic development and growth | Graduates employed (Number) | The indicator measures the number of graduates employed at the CTICC in the FY | 7 | 7 | 7 | 7 |
| **7** | Number of people from the employment equity target groups employed in the three highest levels of management, in compliance with the municipal entity's approved employment equity plan | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.2 Modernised and Adaptive Governance | Employees from the EE designated groups in the three highest levels of management (%) | The indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management, in compliance with the municipal entity's approved EE plan.<br>Level 1 - Executive directors<br>Level 2 - Senior managers<br>Level 3 - Managers | 80% | 80% | 80% | 80% |
| **8** | Quality Offering | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Maintain five-star tourism grading through effective management of maintenance quality service delivery. | Asset maintenance is defined as preventative maintenance, corrective maintenance, reactive maintenance, emergency maintenance as well as repairs of damages after events. | Achieve 5 Star Tourism Grading Council Rating | Achieve 5 Star Tourism Grading Council Rating | Achieve 5 Star Tourism Grading Council Rating | Achieve 5 Star Tourism Grading Council Rating |
| **9** | **Budget** | | | | | | | | | |
| | Achievement of annual Operating Profit | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Achievement of annual budgeted Operating Profit [2] (%) | This indicator measures the operating profit achieved. Operating profit is defined as earnings before interest, taxation, depreciation and amortisation (EBITDA). | 100% | 100% | 100% | 100% |
| | Total number of capital projects | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Total number of capital projects for the year completed or committed (%) | The indicator measures the percentage of the total number of capital projects completed or committed for the financial year. | 90% | 90% | 90% | 90% |

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| # | Category | IDP Priority | Objective | Programme | Indicator | Indicator Definition | TARGET 2025/2026 | TARGET 2026/2027 | TARGET 2027/2028 | TARGET 2028/2029 |
|---|---|---|---|---|---|---|---|---|---|---|
| 10 | **Governance** | | | | | | | | | |
| | External Audit Report | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Opinion of the Auditor-General | Measures the opinion of the Auditor-General. The indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor-General (AG) in determining its opinion. The AG has various approved opinions and the City will be measured against these opinions based on the outcome of the audit. An unqualified audit opinion is where the auditor, having completed the audit, has no reservation as to the fairness of presentation of financial statements and their conformity with general recognised accounting practice. A "clean audit" is an unqualified audit opinion with no material findings on compliance with laws, regulations and predetermined objectives. | Clean Audit Report | Clean Audit Report | Clean Audit Report | Clean Audit Report |
| 11 | **Financial ratios** | | | | | | | | | |
| | Ratio of Cost Coverage maintained (RCC) | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Cash/cost coverage ratio (NKPI) | The ratio indicates the ability to meet at least monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue during that month. | 7 times | 6.5 times | 7 times | 7 times |
| | Net Debtors to Annual Income (ND) | A Capable and Collaborative City Government | 16. A Capable and Collaborative City Government | 16.1 Operational Sustainability | Net Debtors to annual income (NKPI) | Net current debtors are a measurement of the net amounts due to the municipal entity that are realistically expected to be recovered. Net Debtors is defined as gross debtors less impairments and refunds. | 3% | 3% | 3% | 3% |

1. *The targets are a draft and will be presented to the CTICC Board for approval in March 2026.*
2. *Operating profit/ (loss) is defined as earnings before interest, taxation, depreciation and amortisation (EBITDA).*
3. *The employment of students are only on a temporary basis, based on business requirements and the CTICC's capacity to manage the student portfolio, additional opportunities could become available on an ad-hoc basis during the year.*

# ANNEXURE C

## Table D1 Budget Summary

| Description | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|
| R thousands | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Financial Performance** | | | | | | | | | |
| Property rates | – | – | – | – | – | – | – | – | – |
| Service charges | – | – | – | – | – | – | – | – | – |
| Investment revenue | 5 595 | 12 815 | 20 674 | 18 873 | 21 544 | 21 544 | 19 336 | 20 215 | 21 479 |
| Transfer and subsidies - Operational | – | – | – | – | – | – | – | – | – |
| Other own revenue | 272 506 | 387 718 | 478 183 | 442 321 | 447 064 | 447 064 | 472 478 | 499 583 | 528 307 |
| **Total Revenue (excluding capital transfers and contributions)** | **278 101** | **400 533** | **498 857** | **461 194** | **468 608** | **468 608** | **491 814** | **519 798** | **549 786** |
| Employee costs | 72 285 | 90 469 | 104 496 | 108 347 | 112 228 | 112 228 | 118 937 | 124 573 | 130 476 |
| Remuneration of councillors | 628 | 744 | 874 | 911 | 877 | 877 | 1 093 | 1 137 | 1 183 |
| Depreciation and Debt impairment | 11 056 | (58 106) | (51 839) | 51 370 | 35 718 | 35 718 | 31 378 | 58 832 | 59 957 |
| Finance charges | – | – | 16 | – | – | – | – | – | – |
| Inventory consumed and bulk purchases | 41 870 | 59 270 | 68 057 | 67 423 | 62 841 | 62 841 | 66 194 | 70 913 | 74 778 |
| Transfers and subsidies | 2 124 | 2 969 | 3 013 | 2 969 | 2 977 | 2 977 | 2 991 | 2 991 | 2 991 |
| Other expenditure | 109 817 | 150 546 | 181 917 | 187 186 | 181 426 | 181 426 | 190 269 | 201 299 | 213 380 |
| ***Total Expenditure*** | **237 780** | **245 892** | **306 534** | **418 207** | **396 066** | **396 066** | **410 862** | **459 745** | **482 765** |
| **Surplus/(Deficit)** | **40 321** | **154 642** | **192 322** | **42 987** | **72 541** | **72 541** | **80 952** | **60 053** | **67 021** |
| Transfers and subsidies - capital (monetary allocations) | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (in-kind - all) | – | 33 609 | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | **40 321** | **188 251** | **192 322** | **42 987** | **72 541** | **72 541** | **80 952** | **60 053** | **67 021** |
| Income Tax | 14 622 | (54 488) | 54 537 | 11 407 | 19 586 | 19 586 | 22 059 | 16 215 | 18 096 |
| **Surplus/ (Deficit) for the year** | **25 699** | **242 739** | **137 785** | **31 580** | **52 955** | **52 955** | **58 893** | **43 839** | **48 925** |
| **Capital expenditure & funds sources** | | | | | | | | | |
| ***Capital expenditure*** | **26 580** | **43 829** | **46 961** | **75 039** | **83 068** | **83 068** | **64 915** | **72 330** | **68 790** |
| Transfers recognised - capital | – | – | – | – | – | – | – | – | – |
| Borrowing | – | – | – | – | – | – | – | – | – |
| Internally generated funds | 26 580 | 43 829 | 46 961 | 75 039 | 83 068 | 83 068 | 64 915 | 72 330 | 68 790 |
| **Total sources of capital funds** | **26 580** | **43 829** | **46 961** | **75 039** | **83 068** | **83 068** | **64 915** | **72 330** | **68 790** |
| **Financial position** | | | | | | | | | |
| Total current assets | 116 285 | 180 167 | 282 375 | 269 763 | 270 862 | 270 862 | 322 319 | 385 298 | 452 443 |
| Total non current assets | 719 329 | 905 517 | 950 832 | 900 551 | 968 325 | 968 325 | 974 966 | 960 831 | 946 807 |
| Total current liabilities | 84 214 | 93 456 | 104 572 | 102 568 | 113 475 | 113 475 | 112 449 | 117 183 | 121 313 |
| Total non current liabilities | 203 | 486 | 371 | 83 | 83 | 83 | 315 | 586 | 651 |
| Community wealth/Equity | 751 197 | 991 741 | 1 128 264 | 1 067 662 | 1 125 629 | 1 125 629 | 1 184 522 | 1 228 361 | 1 277 286 |
| **Cash flows** | | | | | | | | | |
| Net cash from (used) operating | 77 506 | 94 271 | 174 111 | 108 200 | 107 977 | 107 977 | 113 336 | 131 181 | 136 176 |
| Net cash from (used) investing | (26 580) | (43 829) | (46 961) | (75 039) | (83 068) | (83 068) | (64 915) | (72 330) | (68 790) |
| Net cash from (used) financing | – | – | (5 446) | 2 553 | 13 663 | 13 663 | 2 553 | (1 844) | (2 107) |
| **Cash/cash equivalents at the year end** | **101 659** | **152 101** | **273 805** | **248 244** | **251 102** | **251 102** | **302 075** | **359 082** | **424 362** |

### Table D2 Budgeted Financial Performance (revenue and expenditure)

CTICC - Table D2 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | rrent Year 2025/26 | | | | 2026/27 | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Revenue** | 1 | | | | | | | | | | |
| **Exchange Revenue** | | | | | | | | | | | |
| Sale of Goods and Rendering of Services | | 21 738 | 24 018 | 22 813 | 24 850 | 26 007 | 26 007 | | 26 976 | 28 565 | 30 328 |
| Interest earned from Current and Non Current Assets | | 5 595 | 12 815 | 20 674 | 18 873 | 21 544 | 21 544 | | 19 336 | 20 215 | 21 479 |
| Dividends | | | | | | | | | | | |
| Rent on Land | | | | | | | | | | | |
| Rental from Fixed Assets | | 120 604 | 177 282 | 219 282 | 198 508 | 206 029 | 206 029 | | 219 823 | 232 646 | 246 214 |
| Operational Revenue | | 130 164 | 186 418 | 236 013 | 218 963 | 215 027 | 215 027 | | 225 679 | 238 372 | 251 766 |
| **Non-Exchange Revenue** | | | | | | | | | | | |
| Gains on disposal of Fixed and Intangible Assets | | | | 74 | | | | | | | |
| Discontinued Operations | | | | | | | | | | | |
| **Total Revenue (excluding capital transfers and contributions)** | | **278 101** | **400 533** | **498 857** | **461 194** | **468 608** | **468 608** | - | **491 814** | **519 798** | **549 786** |
| **Expenditure** | | | | | | | | | | | |
| Employee related costs | | 72 285 | 90 469 | 104 496 | 108 347 | 112 228 | 112 228 | | 118 937 | 124 573 | 130 476 |
| Remuneration of Board members | | 628 | 744 | 874 | 911 | 877 | 877 | | 1 093 | 1 137 | 1 183 |
| Bulk purchases - electricity | 2 | | | | | – | – | | | | |
| Inventory consumed | 5 | 41 870 | 59 270 | 68 057 | 67 423 | 62 841 | 62 841 | | 66 194 | 70 913 | 74 778 |
| Debt impairment | 4 | 99 | 1 207 | 498 | 180 | (649) | (649) | | 120 | 120 | 120 |
| Depreciation, amortisation and impairment | | 10 957 | (59 313) | (52 337) | 51 190 | 36 367 | 36 367 | | 31 258 | 58 712 | 59 837 |
| Interest, Dividends and Rent on Land | | | | 16 | | – | – | | | | |
| Contracted services | | 53 136 | 70 399 | 86 351 | 85 370 | 83 738 | 83 738 | | 87 532 | 91 470 | 95 588 |
| Transfers and subsidies | | 2 124 | 2 969 | 3 013 | 2 969 | 2 977 | 2 977 | | 2 991 | 2 991 | 2 991 |
| Irrecoverable debts written off | | | | | | – | – | | | | |
| Operational costs | 3 | 56 214 | 80 078 | 95 552 | 101 816 | 97 671 | 97 671 | | 102 720 | 109 811 | 117 774 |
| Disposal of Fixed and Intangible Assets | | 303 | 216 | – | – | – | – | | – | – | – |
| Other Losses | | 164 | (146) | 14 | – | 16 | 16 | | 17 | 17 | 18 |
| **Total Expenditure** | | **237 780** | **245 892** | **306 534** | **418 207** | **396 066** | **396 066** | - | **410 862** | **459 745** | **482 765** |
| **Surplus/(Deficit)** | | **40 321** | **154 642** | **192 322** | **42 987** | **72 541** | **72 541** | – | **80 952** | **60 053** | **67 021** |
| Transfers and subsidies - capital (monetary allocations) | | | | | | | | | | | |
| Transfers and subsidies - capital (in-kind) | | | 33 609 | | | | | | | | |
| **Surplus/(Deficit) after capital transfers & contributions** | | **40 321** | **188 251** | **192 322** | **42 987** | **72 541** | **72 541** | – | **80 952** | **60 053** | **67 021** |
| Income Tax | | 14 622 | (54 488) | 54 537 | 11 407 | 19 586 | 19 586 | | 22 059 | 16 215 | 18 096 |
| **Surplus/(Deficit) after income tax** | | **25 699** | **242 739** | **137 785** | **31 580** | **52 955** | **52 955** | – | **58 893** | **43 839** | **48 925** |
| **Surplus/(Deficit) attributable to municipality** | | **25 699** | **242 739** | **137 785** | **31 580** | **52 955** | **52 955** | – | **58 893** | **43 839** | **48 925** |
| **Surplus/ (Deficit) for the year** | | **25 699** | **242 739** | **137 785** | **31 580** | **52 955** | **52 955** | – | **58 893** | **43 839** | **48 925** |

## Table D3 Capital Budget by asset class and funding

CTICC - Table D3 Capital Budget by asset class and funding

| Vote Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|
| R thousands | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Capital expenditure by Asset Class/Sub-class** | | | | | | | | | | |
| **Other assets** | | **17 827** | **26 922** | **16 238** | **33 014** | **38 728** | **38 728** | **30 160** | **39 700** | **36 520** |
| Operational Buildings | | 17 827 | 26 922 | 16 238 | 33 014 | 38 728 | 38 728 | 30 160 | 39 700 | 36 520 |
| *Municipal Offices* | | 17 827 | 26 922 | 16 238 | 33 014 | 38 728 | 38 728 | 30 160 | 39 700 | 36 520 |
| **Computer Equipment** | | 7 142 | 9 527 | 11 836 | 28 570 | 28 570 | 28 570 | 22 875 | 26 115 | 21 420 |
| Computer Equipment | | 7 142 | 9 527 | 11 836 | 28 570 | 28 570 | 28 570 | 22 875 | 26 115 | 21 420 |
| **Furniture and Office Equipment** | | 1 209 | 6 373 | 9 076 | 9 970 | 9 970 | 9 970 | 8 250 | 4 265 | 6 300 |
| Furniture and Office Equipment | | 1 209 | 6 373 | 9 076 | 9 970 | 9 970 | 9 970 | 8 250 | 4 265 | 6 300 |
| **Machinery and Equipment** | | 401 | 1 008 | 9 812 | 3 485 | 5 800 | 5 800 | 3 630 | 2 250 | 4 550 |
| Machinery and Equipment | | 401 | 1 008 | 9 812 | 3 485 | 5 800 | 5 800 | 3 630 | 2 250 | 4 550 |
| **Total capital expenditure on assets** | 1 | **26 580** | **43 829** | **46 961** | **75 039** | **83 068** | **83 068** | **64 915** | **72 330** | **68 790** |
| **Borrowing** | 3 | | | | | | | | | |
| **Internally generated funds** | | 26 580 | 43 829 | 46 961 | 75 039 | 83 068 | 83 068 | 64 915 | 72 330 | 68 790 |
| **Total Capital Funding** | 4 | **26 580** | **43 829** | **46 961** | **75 039** | **83 068** | **83 068** | **64 915** | **72 330** | **68 790** |

**Table D4 Budgeted Financial Position**

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousands | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **ASSETS** | | | | | | | | | | | |
| **Current assets** | | | | | | | | | | | |
| Cash and cash equivalents | | 101 659 | 152 101 | 273 805 | 248 244 | 251 102 | 251 102 | | 302 075 | 359 082 | 424 362 |
| Short term Investments | | | | | | | | | | | |
| Trade and other receivables from exchange tr | 1 | 9 752 | 22 391 | 2 818 | 15 551 | 13 787 | 13 787 | | 14 121 | 19 860 | 21 583 |
| Receivables from non-exchange transactions | 1 | | | | | | | | | | |
| Current portion of non-current receivables | | 2 124 | 2 969 | 2 991 | 2 969 | 2 977 | 2 977 | | 2 991 | 2 991 | 2 991 |
| Inventory | 2 | 2 751 | 2 706 | 2 762 | 2 998 | 2 996 | 2 996 | | 3 132 | 3 365 | 3 506 |
| **Total current assets** | | **116 285** | **180 167** | **282 375** | **269 763** | **270 862** | **270 862** | – | **322 319** | **385 298** | **452 443** |
| Property, plant and equipment | 1 | 452 731 | 552 907 | 651 856 | 581 687 | 691 911 | 691 911 | | 723 618 | 728 689 | 735 752 |
| Non-current receivables from non-exchange trans | | 166 555 | 196 349 | 193 314 | 190 410 | 190 337 | 190 337 | | 187 332 | 184 340 | 181 349 |
| Other non-current assets | | 100 043 | 156 261 | 105 662 | 128 454 | 86 076 | 86 076 | | 64 016 | 47 802 | 29 706 |
| **Total non current assets** | | **719 329** | **905 517** | **950 832** | **900 551** | **968 325** | **968 325** | – | **974 966** | **960 831** | **946 807** |
| **TOTAL ASSETS** | | **835 614** | **1 085 684** | **1 233 207** | **1 170 313** | **1 239 187** | **1 239 187** | – | **1 297 285** | **1 346 129** | **1 399 249** |
| **LIABILITIES** | | | | | | | | | | | |
| **Current liabilities** | | | | | | | | | | | |
| Consumer deposits | | 44 186 | 42 374 | 36 928 | 47 342 | 42 467 | 42 467 | | 44 973 | 46 816 | 48 923 |
| Trade and other payables from exchange tran | 4 | 36 237 | 43 247 | 57 887 | 45 991 | 61 386 | 61 386 | | 57 287 | 59 693 | 61 209 |
| Trade and other payables from non-exchange | 5 | | | | | – | – | | | | |
| Provision | | 3 791 | 7 835 | 9 757 | 9 235 | 9 622 | 9 622 | | 10 190 | 10 674 | 11 181 |
| **Total current liabilities** | | **84 214** | **93 456** | **104 572** | **102 568** | **113 475** | **113 475** | – | **112 449** | **117 183** | **121 313** |
| **Non current liabilities** | | | | | | | | | | | |
| Provision | 7 | 203 | 486 | 371 | 83 | 83 | 83 | | 315 | 586 | 651 |
| **Total non current liabilities** | | **203** | **486** | **371** | **83** | **83** | **83** | – | **315** | **586** | **651** |
| **TOTAL LIABILITIES** | | **84 417** | **93 942** | **104 944** | **102 651** | **113 558** | **113 558** | – | **112 764** | **117 769** | **121 964** |
| **NET ASSETS** | 2 | **751 197** | **991 741** | **1 128 264** | **1 067 662** | **1 125 629** | **1 125 629** | – | **1 184 522** | **1 228 361** | **1 277 286** |
| **COMMUNITY WEALTH/EQUITY** | | | | | | | | | | | |
| Accumulated surplus/(deficit) | 8 | (577 230) | (336 686) | (200 164) | (260 765) | (151 799) | (151 799) | | (92 906) | (49 067) | (142) |
| Reserves and funds | 9 | 1 328 428 | 1 328 428 | 1 328 428 | 1 328 428 | 1 277 428 | 1 277 428 | | 1 277 428 | 1 277 428 | 1 277 428 |
| **TOTAL COMMUNITY WEALTH/EQUITY** | 2 | **751 197** | **991 741** | **1 128 264** | **1 067 662** | **1 125 629** | **1 125 629** | – | **1 184 522** | **1 228 361** | **1 277 286** |

## Table D5 Budgeted Cash Flow

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousands | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **CASH FLOW FROM OPERATING ACTIVITIES** | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | |
| Property rates | | | | | | | | | | | |
| Service charges | | | | | | | | | | | |
| Other revenue | | 272 506 | 371 052 | 478 247 | 442 321 | 447 064 | 447 064 | | 472 478 | 499 583 | 528 307 |
| Transfers and Subsidies - Operational | 1 | | | | | | | | | | |
| Transfers and Subsidies - Capital | 1 | | | | | | | | | | |
| Interest | | 5 595 | 12 349 | 20 674 | 18 873 | 21 544 | 21 544 | | 19 336 | 20 215 | 21 479 |
| Dividends | | | | | | | | | | | |
| **Payments** | 2 | | | | | | | | | | |
| Suppliers and employees | | (200 595) | (289 130) | (321 539) | (352 994) | (360 631) | (360 631) | | (378 478) | (388 617) | (413 610) |
| Finance charges | | | | | | | | | | | |
| Dividends paid | | | | (3 270) | | | | | | | |
| **NET CASH FROM/(USED) OPERATING ACTIVITIES** | | **77 506** | **94 271** | **174 111** | **108 200** | **107 977** | **107 977** | **–** | **113 336** | **131 181** | **136 176** |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | |
| Proceeds on disposal of PPE | | | | | | | | | | | |
| VAT Ccontrol (Receipts) | | | | | | | | | | | |
| Decrease (increase) in non-current receivables | | | | | | | | | | | |
| Decrease (increase) in non-current investments | | | | | | | | | | | |
| **Payments** | | | | | | | | | | | |
| Capital assets | | (26 580) | (43 829) | (46 961) | (75 039) | (83 068) | (83 068) | | (64 915) | (72 330) | (68 790) |
| **NET CASH FROM/(USED) INVESTING ACTIVITIES** | | **(26 580)** | **(43 829)** | **(46 961)** | **(75 039)** | **(83 068)** | **(83 068)** | **–** | **(64 915)** | **(72 330)** | **(68 790)** |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | |
| Short term loans | | | | | | | | | | | |
| Borrowing long term/refinancing | | | | | | | | | | | |
| Increase (decrease) in consumer deposits | | | | (5 446) | 2 553 | 13 663 | 13 663 | | 2 553 | (1 844) | (2 107) |
| **Payments** | | | | | | | | | | | |
| Repayment of borrowing | | | | | | | | | | | |
| **NET CASH FROM/(USED) FINANCING ACTIVITIES** | | **–** | **–** | **(5 446)** | **2 553** | **13 663** | **13 663** | **–** | **2 553** | **(1 844)** | **(2 107)** |
| **NET INCREASE/ (DECREASE) IN CASH HELD** | 1 | **50 926** | **50 442** | **121 704** | **35 714** | **38 572** | **38 572** | **–** | **50 974** | **57 007** | **65 280** |
| Cash/cash equivalents at the year begin: | 2 | **50 733** | **101 659** | **152 101** | **212 530** | **212 530** | **212 530** | **251 102** | **251 102** | **302 075** | **359 082** |
| Cash/cash equivalents at the year end: | 2 | **101 659** | **152 101** | **273 805** | **248 244** | **251 102** | **251 102** | **251 102** | **302 075** | **359 082** | **424 362** |

**Supporting Table SD1 Measurable performance targets**

| Performance target description | Unit of measurement | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| *1. Operating Profit* | Percentage achievement of annual budgeted operating profit | 37% | 100% | 174% | 100% | 100% | 100% | | 100% | 100% | 100% |
| Reduction in y-o-y loss | Percentage achievement of annual budgeted operating profit | n/a | n/a | n/a | n/a | n/a | n/a | | n/a | n/a | n/a |
| 2. Capital Projects | Percentage of the total number of capital projects for the year completed and committed | 92% | 100% | 100% | 90% | 90% | 90% | | 90% | 90% | 90% |
| 3. Capital Expenditure (CTICC 2 Expansion) | Percentage of total capital expenditure | n/a | n/a | n/a | n/a | n/a | n/a | | n/a | n/a | n/a |
| 4. Capital Expenditure | Maintain five star tourism grading through effective management of maintenance & quality of service delivery | Achieved Five Star Tourism Grading Council | Five Star Tourism Grading Achieved | Five Star Tourism Grading Achieved | Achieve Five Star Tourism Grading Council | Achieve Five Star Tourism Grading Council | Achieve Five Star Tourism Grading Council | | Achieve Five Star Tourism Grading Council | Achieve Five Star Tourism Grading Council | Achieve Five Star Tourism Grading Council |
| 5. Events | Number of events hosted compared to annual budgeted target | 226 | 427 | 330 | 390 | N/A | N/A | | N/A | N/A | N/A |
| 6. Events | Number of international events hosted compared to budgeted target | 5 | 33 | 63 | 38 | 41 | 41 | | 38 | 40 | 40 |
| 7. Venue occupancy level | The indicator measures the average occupancy level over the period for events hosted at the CTICC | Report (2nd quarter) | Clean Audit achieved | N/A | N/A | 41% | 41% | | 42% | 43% | 43% |
| 8. External Audit Report | Clean Audit Report (¹) | 4.5% | 5.3% | Clean Audit achieved | Clean Audit Report | Clean Audit Report | Clean Audit Report | | Clean Audit Report | Clean Audit Report | Clean Audit Report |
| 9. Human Capital Development | Percentage of annual total salary cost spend on training of permanent and temporary staff | 12 | n/a | 11.8% | 5.5% | 6% | 6% | | 6.0% | 6.0% | 6.0% |
| 10. Minimum Competency Level | Number of senior managers registered for MFMA Competency Course | 87% | 85% | n/a | n/a | n/a | n/a | | n/a | n/a | n/a |
| 11. Customer Centricity and Service Excellence | 78% of minimum aggregate score for all CTICC internal departments and external suppliers | 88% | 90% | 82% | 80% | 80% | 80% | | 80% | 80% | 80% |
| 12. Procurement | Supply Chain Procurement from BBBEE suppliers measured in terms of BBBEE Act | | | 93% | 80% | 80% | 80% | | 80% | 80% | 80% |
| 13. Financial ratios | | 4.6 times | 5.4 times | | | | | | | | |
| o Ratio of cost coverage maintained (RCC) | Total cash and investments , less restricted cash for monthly operating expenditure | 1.7% | 2.9% | 9.3 times | 6 times | 7 times | 7 times | | 6.5 times | 7 times | 7 times |
| o Net debtors to annual income (ND) | Net current debtors divided by total operating revenue | 0% | 0% | 0.6% | 4.0% | 3% | 3% | | 3.0% | 3.0% | 3.0% |
| o Debt coverage by own billed revenue (DC) | Total debt divided by total annual operating income | | | 0% | 0% | 0% | 0% | | 0% | 0% | 0% |
| 14. Student program | | 1 | 13 | | | | | | | | |
| Contribution to youth employment and skills | Number of students opportunities provided | | | 42 | 20 | 40 | 40 | | 35 | 35 | 35 |
| 15. Graduate program | | 2 | 4 | | | | | | | | |
| Contribution to youth employment and skills | Number of graduate opportunities provided | 86% | 82% | 9 | 6 | 7 | 7 | | 7 | 7 | 7 |
| 16. The number of people from the employment equity | Percentage of Exco, Manco & Leadership positions held by persons from designated groups | | | 81.3% | 80% | 80% | 80% | | 80% | 80% | 80% |

**Supporting Table SD2 Financial and non-financial indicators**

| Description of indicator | Basis of calculation | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Borrowing Management** | | | | | | | | | | | | |
| Credit Rating | | | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Finance charges & Depreciation / Operating | | 5% | -24% | -17% | 12% | 9% | 9% | 0% | 8% | 13% | 12% |
| Borrowed funding of capital expenditure | Borrowing/Capital expenditure excl. transfers | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| **Safety of Capital** | | | | | | | | | | | | |
| Gearing | Long Term Borrowing / Funds & Reserves | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| **Liquidity** | | | | | | | | | | | | |
| Current Ratio | Current assets / current liabilities | | 1.38 | 1.93 | 2.70 | 2.63 | 2.39 | 2.39 | 0.00 | 2.87 | 3.29 | 3.73 |
| Current Ratio adjusted for debtors | Current assets/current liabilities less debtors > | | 1.38 | 1.93 | 2.70 | 2.63 | 2.39 | 2.39 | 0.00 | 2.87 | 3.29 | 3.73 |
| Liquidity Ratio | Monetary Assets / Current Liabilities | | 1.21 | 1.63 | 2.62 | 2.42 | 2.21 | 2.21 | 0.00 | 2.69 | 3.06 | 3.50 |
| **Revenue Management** | | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment | Last 12 Mths Receipts / Last 12 Mths Billing | | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | | 64% | 55% | 40% | 45% | 44% | 44% | 0% | 42% | 40% | 37% |
| Longstanding Debtors Reduction Due To | Debtors > 12 Mths Recovered / Total Debtors | | | | | | | | | | | |
| **Creditors Management** | | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within MFMA | | | | | | | | | | | |
| Creditors to Cash and Investments | | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| **Funding of Provisions** | | | | | | | | | | | | |
| Percentage Of Provisions Not Funded | Unfunded Provisions/Total Provisions | | | | | | | | | | | |
| **Other Indicators** | | | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Volume Losses (kW) | 1 | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | | |
| | % Volume (units purchased and generated | | | | | | | | | | | |
| Water Distribution Losses (2) | Total Volume Losses (kℓ) | | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | | |
| | % Volume (units purchased and generated | | | | | | | | | | | |
| Employee costs | Employee costs/Total Revenue - capital | | 26.0% | 22.6% | 20.9% | 23% | 24% | 24% | 0% | 24% | 24% | 24% |
| Remuneration | Total remuneration/(Total Revenue - capital | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Repairs & Maintenance | R&M/Total Revenue - capital revenue | | 4.2% | 3.4% | 3.1% | 3% | 3% | 3% | 0% | 3% | 3% | 3% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | | 3.9% | -14.8% | -10.5% | 11% | 8% | 8% | 0% | 6% | 11% | 11% |
| **Financial viability indicators** | | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating | | - | - | - | - | - | - | - | - | - | - |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual | | 0% | 0.0% | 0.0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed | | 505% | 3.8 | 3.2 | 3.3 | 3.4 | 3.4 | - | - | 3.3 | 3.0 |

**Supporting Table SD3 Budgeted Investment Portfolio**

| Investments by Maturity<br>Name of institution & investment ID | Ref | Period of Investment<br>Yrs/Months | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate | Commission Paid (Rands) | Commission Recipient | Expiry date of investment | Opening balance | Interest to be realised | Partial / Premature Withdrawal | Investment Top Up | Closing Balance |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Cash | | | | | | | | | | 259 | | | | **259** |
| Nedbank - Call Deposit - 03/7881544007/000105 | | | | | | | | | | 0 | | | | **0** |
| ABSA Bank - Current - 4072900553 | | | | | | | | | | 187 | | | | **187** |
| ABSA Bank - Exh Serv - Current - 4072900731 | | | | | | | | | | 35 | | | | **35** |
| ABSA Bank - Treasury Account - 40-7373-1246 | | | | | | | | | | 0 | | | | **0** |
| ABSA Bank - Convenco Account - 40-7373-3701 | | | | | | | | | | 1 | | | | **1** |
| ABSA Bank - Call Deposit - 4074708347 | | | | | | | | | | – | | | | – |
| Stanlib - Bank 000-402-184 (1199539) ref No. 551436367 | | | | | | 7,33 | | | | 46 258 | | | 10 195 | **56 453** |
| Investec Bank - (462097) 1008645 | | | | | | 7,08 | | | | 46 258 | | | 10 195 | **56 453** |
| Nedgroup Money Market - (800167964) - 8319631 | | | | | | 7,20 | | | | 46 258 | | | 10 195 | **56 453** |
| ABSA Bank - CTICC Money Market - 9316676360 | | | | | | 7,20 | | | | 46 258 | | | 10 195 | **56 453** |
| Nedgroup Corp Money Market - (800167964) 8292731 | | | | | | 7,17 | | | | 40 593 | | | 10 195 | **50 788** |
| ABSA Bank - CTICC East - Current - 4072900228 | | | | | | | | | | 0 | | | | **0** |
| ABSA Bank - CTICC East - Call Deposit 4083941322 | | | | | | | | | | 0 | | | | |
| Absa Bank - CTICC East - Money Market (6241084-ZAR-2201-0) | | | | | | | | | | – | | | | |
| Nedbank - CTICC Main Current - 1151569623 | | | | | | | | | | 3 676 | | | | **3 676** |
| Nedbank - CTICC Merchant Services - 11515696658 | | | | | | | | | | 22 | | | | **22** |
| Nedbank - CTICC Payroll - 1151569666 | | | | | | | | | | 27 | | | | **27** |
| Nedbank - CTICC East - 1151569674 | | | | | | | | | | 1 | | | | **1** |
| Nedbank - CTICC E-Commerce - 1151569682 | | | | | | | | | | 0 | | | | **0** |
| Nedbank - CTICC Daily Call Deposit Account - 037232511442 | | | | | | 7,50 | | | | 21 268 | | | | **21 268** |
| | 1 | | | | – | **0** | – | | | **251 102** | – | – | **50 974** | **302 075** |

## Supporting Table SD4 Board member allowances and staff benefits

**CTICC - Supporting Table SD4 Board member allowances and staff benefits**

| Summary of Employee and Board Member remuneration | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| R thousands | | A | B | C | D | E | F | | G | H | I |
| Remuneration | | | | | | | | | | | |
| **Board Members of Entities** | | | | | | | | | | | |
| **Salaries and Allowances** | | | | | | | | | | | |
| Basic Salary | | 628 | 744 | 874 | 911 | 877 | 877 | | 1 093 | 1 137 | 1 183 |
| **Total Salaries and Allowances** | | **628** | **744** | **874** | **911** | **877** | **877** | - | **1 093** | **1 137** | **1 183** |
| **Sub Total - Board Members of Entities** | | **628** | **744** | **874** | **911** | **877** | **877** | - | **1 093** | **1 137** | **1 183** |
| **% increase** | | | **18,3%** | **17,6%** | **4,2%** | **(3,8%)** | – | **(100,0%)** | – | **4,0%** | **4,0%** |
| **Senior Managers of Entities** | | | | | | | | | | | |
| **Salaries and Allowances** | | | | | | | | | | | |
| Basic Salary | | 8 464 | 10 559 | 12 708 | 13 723 | 13 723 | 13 723 | | 14 640 | 15 372 | 16 141 |
| **Total Salaries and Allowances** | | **8 464** | **10 559** | **12 708** | **13 723** | **13 723** | **13 723** | - | **14 640** | **15 372** | **16 141** |
| **Sub Total - Senior Managers of Entities** | 1 | **8 464** | **10 559** | **12 708** | **13 723** | **13 723** | **13 723** | - | **14 640** | **15 372** | **16 141** |
| **% increase** | | | 0 | 0 | 0 | – | – | (0) | – | 0 | 0 |
| **Other Staff of Entities** | | | | | | | | | | | |
| **Salaries and Allowances** | | | | | | | | | | | |
| Basic Salary | | 63 821 | 79 911 | 91 788 | 94 624 | 98 504 | 98 504 | | 104 296 | 109 201 | 114 336 |
| **Total Salaries and Allowances** | | **63 821** | **79 911** | **91 788** | **94 624** | **98 504** | **98 504** | - | **104 296** | **109 201** | **114 336** |
| Costs Capitalised to PPE | | | | | | | | | | | |
| **Sub Total - Other Staff of Entities** | 1 | **63 821** | **79 911** | **91 788** | **94 624** | **98 504** | **98 504** | - | **104 296** | **109 201** | **114 336** |
| **% increase** | | | **25,2%** | **14,9%** | **3,1%** | **4,1%** | – | **(100,0%)** | – | **4,7%** | **4,7%** |
| **Total Municipal Entities remuneration** | | **72 913** | **91 213** | **105 370** | **109 259** | **113 105** | **113 105** | – | **120 030** | **125 710** | **131 659** |

## Supporting Table SD5 Summary of personnel numbers

| Summary of Personnel Numbers | Ref | 2024/25 | | | Current Year 2025/26 | | | Budget Year 2026/27 | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Number | 1 | Positions | Permanent | Contract | Positions | Permanent | Contract | Positions | Permanent | Contract |
| **Municipal Council and Boards of Municipal Entities** | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | | | | | | | | | | |
| Board Members of municipal entities | 3 | 9 | | 9 | 10 | | 10 | 10 | | 10 |
| **Municipal entity employees** | 4 | | | | | | | | | |
| CEO and Senior Managers | 2 | 5 | 5 | | 5 | 5 | | 5 | 5 | |
| Other Managers | 6 | 26 | 26 | | 27 | 27 | | 26 | 26 | |
| Professionals | | *216* | *189* | *27* | *246* | *206* | *40* | *235* | *205* | *30* |
| *Finance* | | 20 | 20 | | 21 | 21 | | 21 | 21 | |
| *Other* | | 196 | 169 | 27 | 225 | 185 | 40 | 214 | 184 | 30 |
| Technicians | | – | – | – | – | – | – | – | – | – |
| **Total Personnel Numbers** | | **256** | **220** | **36** | **288** | **238** | **50** | **276** | **236** | **40** |
| **% increase** | | | (14.1%) | (83.6%) | 700.0% | 561.1% | 38.9% | 452.0% | (14.5%) | (83.1%) |
| **Total entity employees headcount** | 5 | **247** | **220** | **27** | **278** | **238** | **40** | **266** | **236** | **30** |
| Finance personnel headcount | 7 | **25** | **25** | | **27** | **27** | | **27** | **27** | |
| Human Resources personnel headcount | 7 | **5** | **5** | | **5** | **5** | | **5** | **5** | |

**Supporting Table SD6 Budgeted monthly cash and revenue/expenditure**

| Description | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousands | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Operating Revenue By Source** | | | | | | | | | | | | | | | |
| **Exchange Revenue** | | | | | | | | | | | | | | | |
| Sale of Goods and Rendering of Services | 2 206 | 2 359 | 2 392 | 2 365 | 2 317 | 1 400 | 1 386 | 2 641 | 2 441 | 2 628 | 2 316 | 2 528 | 26 976 | 28 565 | 30 328 |
| Agency services | | | | | | | | | | | | – | – | – | – |
| Interest | | | | | | | | | | | | – | – | – | – |
| Interest earned from Receivables | | | | | | | | | | | | – | – | – | – |
| Interest earned from Current and Non Current Assets | 1 473 | 1 451 | 1 588 | 1 694 | 1 667 | 1 538 | 1 532 | 1 569 | 1 616 | 1 683 | 1 759 | 1 766 | 19 336 | 20 215 | 21 479 |
| Dividends | | | | | | | | | | | | – | – | – | – |
| Rent on Land | | | | | | | | | | | | – | – | – | – |
| Rental from Fixed Assets | 9 592 | 8 973 | 27 224 | 29 177 | 19 804 | 6 835 | 11 778 | 25 923 | 16 337 | 21 417 | 21 903 | 20 860 | 219 823 | 232 646 | 246 214 |
| Licence and permits | | | | | | | | | | | | – | – | – | – |
| Special rating levies | | | | | | | | | | | | – | – | – | – |
| Operational Revenue | 12 071 | 12 991 | 26 353 | 29 469 | 23 789 | 7 685 | 6 986 | 26 998 | 18 476 | 20 405 | 21 614 | 18 841 | 225 679 | 238 372 | 251 766 |
| **Non-Exchange Revenue** | | | | | | | | | | | | | | | |
| Property rates | | | | | | | | | | | | – | – | – | – |
| Discontinued Operations | | | | | | | | | | | | – | – | – | – |
| **Total Revenue (excluding capital transfers and contributions)** | **25 343** | **25 773** | **57 556** | **62 706** | **47 577** | **17 458** | **21 681** | **57 132** | **38 870** | **46 132** | **47 592** | **43 995** | **491 814** | **519 798** | **549 786** |
| **Operating Expenditure By Type** | | | | | | | | | | | | | | | |
| Employee related costs | 10 353 | 10 109 | 10 256 | 10 165 | 10 104 | 8 904 | 8 916 | 10 084 | 10 142 | 9 979 | 10 013 | 9 911 | 118 937 | 124 573 | 130 476 |
| Remuneration of councillors | – | – | 273 | – | – | 273 | – | – | 273 | – | – | 273 | 1 093 | 1 137 | 1 183 |
| Bulk purchases - electricity | | | | | | | | | | | | – | – | – | – |
| Inventory consumed | 3 756 | 3 276 | 8 053 | 8 900 | 6 840 | 2 029 | 2 174 | 7 671 | 5 128 | 6 101 | 6 219 | 6 049 | 66 194 | 70 913 | 74 778 |
| Debt impairment | – | – | – | – | – | – | – | – | – | – | – | 120 | 120 | 120 | 120 |
| Depreciation and asset impairment | 4 438 | 4 438 | 4 438 | 4 438 | 4 438 | 4 438 | 4 437 | 4 424 | 4 359 | 4 290 | 4 263 | (17 144) | 31 258 | 58 712 | 59 837 |
| Finance charges | | | | | | | | | | | | – | – | – | – |
| Contracted services | 6 488 | 6 674 | 8 210 | 8 340 | 7 866 | 6 111 | 6 173 | 8 398 | 7 070 | 7 537 | 7 461 | 7 203 | 87 532 | 91 470 | 95 588 |
| Transfers and subsidies | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 2 991 | 2 991 | 2 991 |
| Irrecoverable debts written off | | | | | | | | | | | | – | – | – | – |
| Operational costs | 8 908 | 9 447 | 8 438 | 9 652 | 10 136 | 5 986 | 7 473 | 8 920 | 8 007 | 8 221 | 8 822 | 8 711 | 102 720 | 109 811 | 117 774 |
| Losses on disposal of Assets | | | | | | | | | | | | – | – | – | – |
| Other Losses | 0 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17 | 17 | 18 |
| **Total Expenditure** | **34 193** | **34 208** | **39 918** | **41 744** | **39 634** | **27 991** | **29 423** | **39 746** | **35 229** | **36 377** | **37 027** | **15 373** | **410 862** | **459 745** | **482 765** |

| Description | Budget Year 2025/26 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousands | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2025/26 | Budget Year +1 2026/27 | Budget Year +2 2027/28 |
| **CASH FLOW FROM OPERATING ACTIVITIES** | | | | | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | | | | | |
| Property rates | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other revenue | 19 014 | 29 277 | 48 205 | 59 359 | 49 802 | 14 993 | 10 887 | 47 634 | 38 338 | 38 960 | 51 139 | 34 712 | 442 321 | 469 372 | 498 352 |
| Transfers and subsidies - operating | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfer and subsidies - capital | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Interest | 1 364 | 1 456 | 1 499 | 1 616 | 1 639 | 1 589 | 1 598 | 1 582 | 1 615 | 1 646 | 1 653 | 1 616 | 18 873 | 20 524 | 22 423 |
| Dividends | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Payments** | | | | | | | | | | | | | | | |
| Suppliers and employees | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (29 416) | (352 994) | (377 052) | (411 158) |
| Finance charges | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Dividends paid | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers and Subsidies | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **NET CASH FROM/(USED) OPERATING ACTIVITIES** | **(9 038)** | **1 317** | **20 289** | **31 558** | **22 025** | **(12 834)** | **(16 931)** | **19 800** | **10 537** | **11 190** | **23 376** | 6 912 | 108 200 | 112 844 | 109 617 |
| | | | | | | | | | | | | | | | |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | | | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | | | | | |
| Proceeds on disposal of PPE | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| VAT Control (Receipts) | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Decrease (increase) other non-current receivables | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Decrease (increase) in non-current investments | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Payments** | | | | | | | | | | | | | | | |
| Capital assets | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (6 253) | (75 039) | (73 795) | (62 594) |
| **NET CASH FROM/(USED) INVESTING ACTIVITIES** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | **(6 253)** | (6 253) | (75 039) | (73 795) | (62 594) |
| | | | | | | | | | | | | | | | |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | | | | | | | | | | | | | |
| **Receipts** | | | | | | | | | | | | | | | |
| Short term loans | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Borrowing long term/refinancing | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Increase (decrease) in consumer deposits | (896) | 224 | (2 016) | (717) | 2 060 | – | (3 807) | 314 | (717) | 3 314 | 896 | 3 897 | 2 553 | 3 598 | 6 040 |
| **Payments** | | | | | | | | | | | | | | | |
| Repayment of borrowing | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **NET CASH FROM/(USED) FINANCING ACTIVITIES** | **(896)** | **224** | **(2 016)** | **(717)** | **2 060** | **–** | **(3 807)** | **314** | **(717)** | **3 314** | **896** | 3 897 | 2 553 | 3 598 | 6 040 |
| | | | | | | | | | | | | | | | |
| **NET INCREASE/ (DECREASE) IN CASH HELD** | **(16 187)** | **(4 712)** | **12 020** | **24 588** | **17 832** | **(19 088)** | **(26 992)** | **13 861** | **3 567** | **8 251** | **18 018** | 4 556 | 35 714 | 42 647 | 53 063 |
| Cash/cash equivalents at the year begin: | **212 530** | **196 343** | **191 630** | **203 650** | **228 239** | **246 071** | **226 983** | **199 992** | **213 852** | **217 419** | **225 670** | 243 689 | 212 530 | 248 244 | 290 891 |
| Cash/cash equivalents at the year end: | **196 343** | **191 630** | **203 650** | **228 239** | **246 071** | **226 983** | **199 992** | **213 852** | **217 419** | **225 670** | **243 689** | 248 244 | 248 244 | 290 891 | 343 954 |

### Supporting Table SD7a Capital expenditure on new assets by asset class

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Capital expenditure on new assets by Asset Class/Sub-class** | | | | | | | | | | | |
| *Unimproved Property* | | | | | | | | | | | |
| **Other assets** | | **9 997** | **14 168** | **4 231** | **19 564** | **25 278** | **25 278** | – | **22 410** | **31 950** | **24 800** |
| Operational Buildings | | 9 997 | 14 168 | 4 231 | 19 564 | 25 278 | 25 278 | – | 22 410 | 31 950 | 24 800 |
| *Municipal Offices* | | 9 997 | 14 168 | 4 231 | 19 564 | 25 278 | 25 278 | | 22 410 | 31 950 | 24 800 |
| *Pay/Enquiry Points* | | | | | | | | | | | |
| **Computer Equipment** | | 3 787 | 8 502 | 9 856 | 8 900 | 8 900 | 8 900 | – | 4 140 | 2 605 | 3 150 |
| Computer Equipment | | 3 787 | 8 502 | 9 856 | 8 900 | 8 900 | 8 900 | | 4 140 | 2 605 | 3 150 |
| **Furniture and Office Equipment** | | 1 209 | 6 373 | 8 978 | 5 450 | 5 450 | 5 450 | – | 4 700 | 950 | 2 250 |
| Furniture and Office Equipment | | 1 209 | 6 373 | 8 978 | 5 450 | 5 450 | 5 450 | | 4 700 | 950 | 2 250 |
| **Machinery and Equipment** | | – | 1 008 | 8 238 | 820 | 3 135 | 3 135 | – | 380 | 150 | 200 |
| Machinery and Equipment | | | 1 008 | 8 238 | 820 | 3 135 | 3 135 | | 380 | 150 | 200 |
| **Total Capital Expenditure on new assets** | 1 | **14 993** | **30 051** | **31 303** | **34 734** | **42 763** | **42 763** | – | **31 630** | **35 655** | **30 400** |

### Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Capital expenditure on renewal of existing assets by Asset Class/Sub-class** | | | | | | | | | | | |
| **Other assets** | | **7 831** | **12 754** | **12 007** | **13 450** | **13 450** | **13 450** | – | **7 750** | **7 750** | **11 720** |
| Operational Buildings | | 7 831 | 12 754 | 12 007 | 13 450 | 13 450 | 13 450 | – | 7 750 | 7 750 | 11 720 |
| *Municipal Offices* | | 7 831 | 12 754 | 12 007 | 13 450 | 13 450 | 13 450 | | 7 750 | 7 750 | 11 720 |
| **Computer Equipment** | | 3 355 | 1 025 | 1 980 | 19 670 | 19 670 | 19 670 | – | 18 735 | 23 510 | 18 270 |
| Computer Equipment | | 3 355 | 1 025 | 1 980 | 19 670 | 19 670 | 19 670 | | 18 735 | 23 510 | 18 270 |
| **Furniture and Office Equipment** | | – | – | 98 | 4 520 | 4 520 | 4 520 | – | 3 550 | 3 315 | 4 050 |
| Furniture and Office Equipment | | – | – | 98 | 4 520 | 4 520 | 4 520 | | 3 550 | 3 315 | 4 050 |
| **Machinery and Equipment** | | 401 | – | 1 574 | 2 665 | 2 665 | 2 665 | – | 3 250 | 2 100 | 4 350 |
| Machinery and Equipment | | 401 | | 1 574 | 2 665 | 2 665 | 2 665 | | 3 250 | 2 100 | 4 350 |
| **Total capital expenditure on renewal of existing assets** | 1 | **11 587** | **13 779** | **15 658** | **40 305** | **40 305** | **40 305** | – | **33 285** | **36 675** | **38 390** |

### Supporting Table SD7c Expenditure on repairs and maintenance by asset class

**CTICC - Supporting Table SD7d Depreciation by asset class**

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Depreciation by Asset Class/Sub-class** | | | | | | | | | | | |
| **Other assets** | | **40 128** | **45 865** | **47 771** | **51 190** | **36 367** | **36 367** | – | **31 258** | **58 712** | **59 837** |
| Operational Buildings | | 40 128 | 45 865 | 47 771 | 51 190 | 36 367 | 36 367 | – | 31 258 | 58 712 | 59 837 |
| *Municipal Offices* | | 40 128 | 45 865 | 47 771 | 51 190 | 36 367 | 36 367 | | 31 258 | 58 712 | 59 837 |
| *Pay/Enquiry Points* | | | | | | | | | | | |
| **Total Depreciation by Asset Class/Sub-class** | | **40 128** | **45 865** | **47 771** | **51 190** | **36 367** | **36 367** | – | **31 258** | **58 712** | **59 837** |

### Supporting Table SD7d Depreciation by asset class

**CTICC - Supporting Table SD7d Depreciation by asset class**

| Description | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Depreciation by Asset Class/Sub-class** | | | | | | | | | | | |
| **Other assets** | | **40 128** | **45 865** | **47 771** | **51 190** | **36 367** | **36 367** | – | **31 258** | **58 712** | **59 837** |
| Operational Buildings | | 40 128 | 45 865 | 47 771 | 51 190 | 36 367 | 36 367 | – | 31 258 | 58 712 | 59 837 |
| *Municipal Offices* | | 40 128 | 45 865 | 47 771 | 51 190 | 36 367 | 36 367 | | 31 258 | 58 712 | 59 837 |
| **Total Depreciation by Asset Class/Sub-class** | | **40 128** | **45 865** | **47 771** | **51 190** | **36 367** | **36 367** | – | **31 258** | **58 712** | **59 837** |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Entities:** *List all capital* | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | 9 997 | 14 168 | 4 231 | | | – | | | |
| Building Enhancements | | | | | | | | | | | | 7 831 | 12 754 | 12 007 | | | | | | |
| | Carry overy from the 2024/25 Capex Budget | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | 5 714 | 5 714 | | – | – |
| | Solar photovoltaic for additional energy savings consulting & installtion (feasability to be completed) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | 2 360 | 14 500 | – |
| | CTICC ticketless parking system and booms specification | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | 300 | – | – |
| | CTICC ticketless parking system and booms (CTICC 1 and p1 parking) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | 7 000 | – |
| | CTICC ticketless parking system and booms (CTICC 2) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | – | 2 500 |
| | CTICC 1 auditorium 1 bar refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | – | 1 500 |
| | CTICC 2 dishwasher drainage system upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | 500 | – | – |
| | CTICC 2 voc | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | 850 | – |
| | CTICC 1 control room decommissioning and upgrade to voc. | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | – | – | – |
| | CTICC 1 auditorium accessibility for persons with disabilities (hearing aid loop in auditoriums) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 659 | 659 | 659 | – | – | – |
| | | | | *Protect and enhance our* | | | | | | | | | | | | | | | | |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Entities: *List all capital* | | | | | | | | | | | | | | | | | | | | |
| | CTICC 1 freeway logo change | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 550 | 550 | 550 | – | – | – |
| | CTICC traffic wayfinding signage & vms decommissioning | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 200 | 200 | 200 | – | – | – |
| | CTICC 2 ict office expansion | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 430 | 430 | 430 | – | – | – |
| | CTICC 1 old beverage office refurb (store room) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 60 | 60 | 60 | – | – | – |
| | CTICC 2 maintenance office alteration | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 150 | 150 | 150 | – | – | – |
| | CTICC 1 hvac upgrade for energy saving | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 750 | 1 750 | 1 750 | – | – | – |
| | Parking 1 office, control room and server upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 450 | 450 | 450 | – | – | – |
| | CTICC 2 b-2 interface hvac installation | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | – | 1 600 |
| | CTICC 2 south escape gate | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 60 | 60 | 60 | – | – | – |
| | charging stations and lock boxes | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 100 | 100 | 100 | – | – | – |
| | CTICC replacement of power factor correction | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | 250 | – | – |
| | | | | *Protect and enhance our* | | | | | | | | | | | | | | | | |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Entities:**<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | CTICC replacement of emergency lighting system | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 500 | 500 | 500 | – | – | – |
| | HVAC pump replacement/refurbishment | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 500 | 500 | 500 | 500 | – | – |
| | Extraction system refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | 250 | 250 | – |
| | Blind refurbishment/replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | – | 500 |
| | CTICC 1 hot box upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | – | – | – |
| | Boiler replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 500 | 500 | 500 | – | – | 500 |
| | Meeting room fixed furniture upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | – | – |
| | Systematic controller replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | 250 | 250 | 500 |
| | Sustainability (green top garden/waste separation equipment/food composters etc). | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 100 | 100 | 100 | – | – | – |
| | Roof refurbishment & painting (2026-2027 new roof sheets for all halls at c1) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 2 000 | 2 000 | 2 000 | 9 600 | – | – |
| | CTICC 1 waste area upgrade-(can be removed in 2025/2026) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | | – |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Entities:**<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | CTICC 2 deck upgrade (balconies) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 175 | 175 | 175 | – | – | – |
| | CTICC external cladding and tiling | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | – | 250 | 500 |
| | CTICC expoxy floor refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 200 | 1 200 | 1 200 | 500 | 500 | 1 750 |
| | New vehicle purchase (golf kart) | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | – | 250 |
| | Mountain view terrace –clearing area (phase 2 ablutions 2026/2027) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | – | 750 |
| | HVAC meeting pods enhancement (move units outside) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | – | 1 000 | 1 500 |
| | Walk in fridges,freezers & plant refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 000 | 1 000 | 1 000 | – | 1 000 | – |
| | Refurbishment & repairs of all high level steel structures & interiors | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 350 | 350 | 350 | 400 | 450 | 450 |
| | Lights replacement to LED's | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 400 | 400 | 400 | – | – | 1 000 |
| | Foh woodwork and door replacement/refurbishment | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | 500 | – | 1 000 |
| | Wayfinding – static signage & safety (focus on wayfinding steelies)-2027 focus on electronic | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 450 | 450 | 450 | – | 500 | – |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Entities:**<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | Facade & aluminium doors refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 450 | 450 | 450 | – | 550 | 1 000 |
| | Scanning of all external building steelwork | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | 300 | – | – |
| | Ups refurbushment/replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | 500 | – | 1 000 |
| | Replacement of hall floor boards | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 000 | 1 000 | 1 000 | 1 000 | – | 1 000 |
| | Replacement of office furniture | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 100 | 100 | 100 | 100 | 150 | 200 |
| | New portable db's | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 100 | 100 | 100 | 100 | 100 | 150 |
| | CTICC projector rooms upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | 250 | 250 | – |
| | Refurbishment of operable walls (note loading doors) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | | | 3 000 | – | 3 000 |
| | Vertical transportation refurbishment/replacement | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 3 000 | 3 000 | 3 000 | 1 000 | 1 000 | 3 000 |
| | Repairs and renovations to the external building | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 450 | 450 | 450 | – | – | 500 |
| | Repairs and renovations to the internal building | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 450 | 450 | 450 | – | – | 500 |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| **Entities:**<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | Replacement of all fire escapes doors and push-bars | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 200 | 200 | 200 | 200 | – | 300 |
| | Carpet replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 4 000 | 4 000 | 4 000 | – | 2 000 | – |
| | Cooling tower upgrade | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | – | 500 |
| | High level internal steel work refurbishment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | – | – | | – | 500 |
| | Ceiling tiles replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | – | 500 |
| | Re-screed of parking areas - p1 & p3 parkades | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | – | – | – | – | 2 000 |
| | Fire escape doors replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | 200 | 300 | 200 |
| | External fencing replacement/refurbishment | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | – | – | – | 500 | – |
| | Kitchen hydro boils replacements | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | – | 120 |
| | Concrete repairs at p1 parking levels | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | – | – | – | – | 500 |
| | Consulting services for redesign of vent & fresh air supply. (can be removed) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | | – | – |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Entities:<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | HVAC controllers replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | | – | – | 100 | 150 | 150 |
| | CCTV (analogue camera replacement) | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 200 | 1 200 | 1 200 | 800 | 1 300 | 1 500 |
| | CCTV head end | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 800 | 800 | 800 | 800 | 950 | 1 200 |
| | CCTV(ip cameras) | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 500 | 500 | 500 | 500 | 650 | 700 |
| | Upgrade of surveillance | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 2 000 | 2 000 | 2 000 | 1 000 | – | – |
| | Cyclic replacement of fire system components | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 1 500 | 1 500 | 1 500 | 1 500 | – | – |
| | Upgrade of fire system head end | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 500 | 500 | 500 | 500 | 600 | – |
| | E-tap field and dali head end replacements | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 100 | 100 | 100 | 100 | 150 | 200 |
| | Cyclic audible evacuation replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 250 | 250 | 250 | 200 | 250 | 500 |
| | Automated electronic defibrillator (aed) | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | – | – | – | – | 250 | – |
| | EVAC chairs (can be removed 2026/2027) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | -33.9160° | | | | 280 | 280 | 280 | – | – | – |
| | | | | *Protect and enhance our* | | | | | | | | | | | | | | | | |

**Supporting Table SD9 Detailed capital budget**

| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Function | Project Description | Project Number | Type | MTDP Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Lattitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Entities:<br>*List all capital* | | | | | | | | | | | | | | | | | | | | |
| | Fire system enhancements | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | | | 400 | 400 | 400 | – | 1 500 | 400 |
| | Cyclic replacement of access control components (cc) | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | | | 50 | 50 | 50 | 50 | 100 | 150 |
| | Monitoring of external and public doors (cc) | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | | | 350 | 350 | 350 | 350 | 150 | 200 |
| | Access control replacement | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Operational Buildings* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | | | 250 | 250 | 250 | 200 | 250 | 250 |
| | CTICC 2 building | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 2 | *Operational Buildings* | *Municipal Offices* | 116 | 18.4269° | *-33.9160°* | | | | 2 000 | 2 000 | 2 000 | 2 000 | 2 000 | 2 000 |
| IT & Electronic Infrastructure | | | | | | 1 | | | | | | | | | | | | | | |
| | Integrated systems infrastructure | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | 3 787 | *8 502* | 9 856 | 4 890 | 4 890 | 4 890 | 1 740 | 1 800 | 2 300 |
| | Integrated systems infrastructure | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | 3 355 | *1 025* | 1 980 | 4 295 | 4 295 | 4 295 | 3 185 | 7 310 | 7 120 |
| | Network infrastructure | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 2 950 | 2 950 | 2 950 | 650 | – | – |
| | Network infrastructure | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 3 650 | 3 650 | 3 650 | 7 150 | 8 980 | 7 480 |
| | Office automation | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 580 | 580 | 580 | 1 080 | 605 | 630 |

**Supporting Table SD9 Detailed capital budget**

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| R thousand | | | | | | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Function** | **Project Description** | **Project Number** | **Type** | **MTDP Service Outcome** | **IUDF** | **Own Strategic Objectives** | **Asset Class** | **Asset Sub-Class** | **Ward Location** | **GPS Longitude** | **GPS Lattitude** | **Audited Outcome** | **Audited Outcome** | **Audited Outcome** | **Original Budget** | **Adjusted Budget** | **Full Year Forecast** | **Budget Year 2026/27** | **Budget Year +1 2027/28** | **Budget Year +2 2028/29** |
| **Entities:** *List all capital* | | | | | | | | | | | | | | | | | | | | |
| | Office automation | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 7 505 | 7 505 | 7 505 | 2 430 | 5 920 | 3 020 |
| | Server infrastructure | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 480 | 480 | 480 | 670 | 200 | 220 |
| | Server infrastructure | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *Computer Equipment* | *er Software and App* | 115 | 18.4269° | *-33.9160°* | | | | 4 220 | 4 220 | 4 220 | 5 970 | 1 300 | 650 |
| **Kitchen enhancements** | | | | | | | | | | | | 401 | | | | | | | | |
| | Kitchen Enhancements | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *achinery and Equipmen* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | *1 008* | 8 238 | 820 | 820 | 820 | 380 | 150 | 200 |
| | Kitchen Enhancements | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *achinery and Equipmen* | *Municipal Offices* | 115 | 18.4269° | *-33.9160°* | | | 1 574 | 2 665 | 2 665 | 2 665 | 3 250 | 2 100 | 4 350 |
| **Catering Furniture & Equipment** | | | | | | | | | | | | | | | | | | | | |
| | Carry Overy From The 2024/25 Capex Budget | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *iture and Office Equipm* | *ure and Office Equip* | 115 | 18.4269° | *-33.9160°* | | | | | 2 315 | 2 315 | | | |
| | Catering Furniture & Equipment | | **New** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *iture and Office Equipm* | *ure and Office Equip* | 115 | 18.4269° | *-33.9160°* | 1 209 | 6 373 | 8 978 | 5 450 | 5 450 | 5 450 | 4 700 | 950 | 2 250 |
| | Catering Furniture & Equipment | | **Renewal** | *Protect and enhance our environmental assets and natural resources* | *Growth* | 1 | *iture and Office Equipm* | *ure and Office Equip* | 115 | 18.4269° | *-33.9160°* | | | 98 | 4 520 | 4 520 | 4 520 | 3 550 | 3 315 | 4 050 |
| **Entity Capital expenditure** | | | | | | | | | | | | **26 580** | **43 829** | **46 961** | **75 039** | **83 068** | **83 068** | **64 915** | **72 330** | **68 790** |

CTICC

30 January 2026

## ACCOUNTING OFFICER QUALITY CERTIFICATION

I, **Taubie Motlhabane**, the accounting officer of Cape Town International Convention Centre Company (RF) SOC Limited, hereby certify that the annual budget for 2026/27 financial year and the supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the budget and supporting documentation are consistent with the Integrated Development Plan of the parent municipality, the service delivery agreement with the parent municipality and the business plan of the entity.

Print name: Taubie Motlhabane

**Accounting Officer & Chief Executive Officer**

Signature: ____________ Date: 30 January 2026

Print name: Wayne De Wet

**Chief Financial Officer**

Signature: ____________ Date: 30 January 2026

Cape Town International Convention Centre

**DIRECTORS:** N Pangarker (Chairperson), AI Van Den Broecke, M Campbell, A Cilliers, JC Fraser, TT Motlhabane (CEO), N Ndamase, RP Ravens, R Rheeder, C Vorster, W De Wet CA(SA) (CFO).

Cape Town International Convention Centre Company (RF) SOC Ltd (Convenco), Registration no. 1999/007837/30

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